# FINANCIAL STATEMENTS

# CENTER FOR COMMUNITY CHANGE ACTION

FOR THE YEARS ENDED SEPTEMBER 30, 2024 AND 2023

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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Center for Community Change Action Washington, D.C.

## **Opinion**

We have audited the accompanying financial statements of the Center for Community Change Action (CCCA), which comprise the statements of financial position as of September 30, 2024 and 2023, and the related statements of activities and changes in net assets, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of CCCA as of September 30, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of CCCA and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about CCCA's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists.

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The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether
  due to fraud or error, and design and perform audit procedures responsive to those risks.
   Such procedures include examining, on a test basis, evidence regarding the amounts and
  disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing
  an opinion on the effectiveness of CCCA's internal control. Accordingly, no such opinion is
  expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about CCCA's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

March 31, 2025

Gelman Kozenberg & Freedman

# STATEMENTS OF FINANCIAL POSITION AS OF SEPTEMBER 30, 2024 AND 2023

# **ASSETS**

		2024		2023
CURRENT ASSETS				
Cash and cash equivalents Grants, contributions and pledges receivable Accounts receivable Prepaid expenses and other assets Deposits	\$	9,820,735 60,000 25,047 50,288 100,000	\$	5,861,783 2,967,771 9,880 55,842 100,000
Total current assets	_	10,056,070	_	8,995,276
PROPERTY AND IMPROVEMENTS				
Land Building and improvements	_	3,652,100 3,553,167	_	3,652,100 3,534,216
Less: Accumulated depreciation and amortization	_	7,205,267 (903,185)	_	7,186,316 (802,711)
Net property and improvements	_	6,302,082	_	6,383,605
TOTAL ASSETS	\$ <u>_</u>	16,358,152	\$ <u>_</u>	<u>15,378,881</u>
LIABILITIES AND NET ASSETS				
CURRENT LIABILITIES				
Accounts payable and accrued expenses	\$_	2,491,514	\$_	1,180,999
NET ASSETS				
Without donor restrictions With donor restrictions	_	12,866,789 999,849	_	10,577,562 3,620,320
Total net assets	_	13,866,638	_	14,197,882
TOTAL LIABILITIES AND NET ASSETS	\$_	16,358,152	\$ <u>_</u>	15,378,881

# STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEARS ENDED SEPTEMBER 30, 2024 AND 2023

	2024					
SUPPORT AND REVENUE	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
Grants, contributions and pledges Interest income Rental income Fee for service income Net assets released from donor restrictions	\$ 3,062,312 20,282 786,891 78,002 6,065,639	\$ 3,445,168 - - - (6,065,639)	\$ 6,507,480 20,282 786,891 78,002	\$ 4,727,236 17,727 767,662 142,981 3,709,190	\$ 4,754,469 - - - (3,709,190)	\$ 9,481,705 17,727 767,662 142,981
Total support and revenue	10,013,126	(2,620,471)	7,392,655	9,364,796	1,045,279	10,410,075
EXPENSES						
Program Services	7,207,484		7,207,484	7,785,230		7,785,230
Supporting Services:  Management and General  Fundraising	430,791 85,624	<u>-</u>	430,791 <u>85,624</u>	504,483 238,735	<u>-</u>	504,483 238,735
Total supporting services	516,415		516,415	743,218		743,218
Total expenses	7,723,899		7,723,899	8,528,448		8,528,448
Changes in net assets	2,289,227	(2,620,471)	(331,244)	836,348	1,045,279	1,881,627
Net assets at beginning of year	10,577,562	3,620,320	14,197,882	9,741,214	2,575,041	12,316,255
NET ASSETS AT END OF YEAR	\$ <u>12,866,789</u>	\$ <u>999,849</u>	\$ <u>13,866,638</u>	\$ <u>10,577,562</u>	\$ <u>3,620,320</u>	\$ <u>14,197,882</u>

# STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED SEPTEMBER 30, 2024

		Supporting Services							
		Program Services		nagement and General	Fui	ndraising		Total upporting Services	 Total Expenses
Personnel	\$	2,162,938	\$	179,704	\$	55,073	\$	234,777	\$ 2,397,715
Partner support		1,628,900		-		-		-	1,628,900
Media outreach		1,221,182		5,953		485		6,438	1,227,620
Contractual services		838,535		17,138		-		17,138	855,673
Payroll taxes and fringe		679,266		48,748		16,565		65,313	744,579
Occupancy		276,925		16,552		3,290		19,842	296,767
Miscellaneous		-		91,497		-		91,497	91,497
Meetings and convenings		57,429		97		7,182		7,279	64,708
Professional fees		26,065		41,776		-		41,776	67,841
Travel		127,319		12		192		204	127,523
Insurance		57,424		3,432		682		4,114	61,538
Office supplies		131,501		25,882		2,155		28,037	 159,538
TOTAL	_ \$	7,207,484	\$	430,791	\$	85,624	\$	516,415	\$ 7,723,899

# STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED SEPTEMBER 30, 2023

	Program Services	Management and General	Fundraising	Total Supporting Services	Total Expenses
Personnel	\$ 1,852,698	\$ 211,079	\$ 117,288	\$ 328,367	\$ 2,181,065
Partner support	2,186,895	-	-	-	2,186,895
Media outreach	1,692,360	8,641	35	8,676	1,701,036
Contractual services	734,877	28,523	9,708	38,231	773,108
Payroll taxes and fringe	533,620	62,315	33,927	96,242	629,862
Occupancy	394,407	42,321	16,175	58,496	452,903
Miscellaneous	333	39,106	3	39,109	39,442
Meetings and convenings	55,737	18	54,060	54,078	109,815
Professional fees	27,326	73,865	587	74,452	101,778
Travel	97,733	14	-	14	97,747
Insurance	54,304	28,310	6,080	34,390	88,694
Office supplies	154,940	10,291	872	11,163	166,103
TOTAL	<b>\$</b> 7,785,230	<u>\$ 504,483</u>	\$ 238,735	\$ 743,218	<b>\$</b> 8,528,448

# STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED SEPTEMBER 30, 2024 AND 2023

	2024			2023		
CASH FLOWS FROM OPERATING ACTIVITIES						
Changes in net assets	\$	(331,244)	\$	1,881,627		
Adjustments to reconcile changes in net assets to net cash provided by operating activities:						
Depreciation and amortization Change in discount on grants and contributions receivable		100,474 -		101,953 (24,460)		
Decrease (increase) in: Grants, contributions and pledges receivable Accounts receivable Prepaid expenses and other assets		2,907,771 (15,167) 5,554		(757,771) 191,875 (28,287)		
Increase (decrease) in: Accounts payable and accrued expenses	_	1,310,51 <u>5</u>	_	(516,333)		
Net cash provided by operating activities	_	3,977,903	_	848,604		
CASH FLOWS FROM INVESTING ACTIVITIES						
Payments for property improvements	_	(18,951)	_	<u>-</u>		
Net cash used by investing activities	_	(18,951)	_			
Net increase in cash and cash equivalents		3,958,952		848,604		
Cash and cash equivalents at beginning of year	_	5,861,783	_	5,013,179		
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$_	9,820,735	\$ <u>_</u>	5,861,783		
SUPPLEMENTAL INFORMATION:						
Taxes Paid	\$_	281,449	\$ <u>_</u>	21,000		

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2024 AND 2023

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION

## Organization -

The Center for Community Change Action (CCCA) is a non-profit organization, incorporated in Washington, D.C. CCCA's mission is to build the power of low-income people and people of color to change the policy issues that matter to them. All projects of CCCA support this mission.

## Basis of presentation -

The accompanying financial statements are presented on the accrual basis of accounting, and in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) related to nonprofit entities. As such, net assets are reported within two net asset classifications: without donor restrictions and with donor restrictions. Descriptions of the two net asset categories are as follows:

- Net Assets Without Donor Restrictions Net assets available for use in general operations
  and not subject to donor restrictions are recorded as "net assets without donor restrictions."
  Net assets set aside solely through the actions of the Board are referred to as Board
  Designated and are also reported as net assets without donor restrictions.
- Net Assets With Donor Restrictions Net assets may be subject to donor-imposed stipulations that are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Donor imposed restrictions are released when the restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. Other donor imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

## Cash and cash equivalents -

CCCA considers all cash and other highly liquid investments with initial maturities of three months or less to be cash equivalents. Bank deposit accounts are insured by the Federal Deposit Insurance Corporation ("FDIC") up to a limit of \$250,000. At times during the year, CCCA maintains cash balances in excess of the FDIC insurance limits. Management believes the risk in these situations to be minimal.

#### Grants, contributions and pledges receivable -

Grants, contributions and pledges receivable include unconditional promises to give that are expected to be collected in future years. Grants, contributions and pledges receivable are recorded at their fair value, which is measured as the present value of the future cash flows. The discount on long-term grants, contributions and pledges receivable is computed using the risk-adjusted interest rates applicable to the years in which the promises to give were received. Amortization of the discount is included in grants, contributions and pledges revenue.

#### Accounts receivable -

Accounts receivable primarily consists of amounts due within one year related to related party receivables and invoices to partners for shared expenses and services, and employee travel advances. Accounts receivable are recorded at their net realizable value which approximates fair value. Accounts receivable are presented net of an allowance for credit losses resulting from the inability of customers to make required payments.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2024 AND 2023

# 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

Accounts receivable (continued) -

The allowance for credit losses is based upon historical loss experience in combination with current economic conditions and a forecast of future economic conditions. Any change in the assumptions used in analyzing a specific account receivable might result in an additional allowance for credit losses being recognized in the period in which the change occurs.

## Property and improvements -

Property and improvements in excess of \$5,000 are capitalized and stated at cost. Property and improvements are depreciated on a straight-line basis over the estimated useful lives of the related assets, generally three years for computer equipment, five years for furniture and other equipment and forty years for the building. Building improvements are amortized over the remaining estimated useful life of the building. The cost of maintenance and repairs is recorded as expenses are incurred. Depreciation and amortization expense totaled \$100,474 and \$101,953, for the years ended September 30, 2024 and 2023. An additional \$5,976 and \$17,461 of depreciation and amortization expense was allocated from the Center for Community Change (CCC). Depreciation and amortization expense is included in occupancy on the Statements of Functional Expenses.

#### Income taxes -

CCCA is exempt from Federal income tax under Section 501(a) of the Internal Revenue Code ("IRC"), as an organization described in IRC Section 501(c)(4). Accordingly, no provision for income taxes has been made in the accompanying financial statements.

Although CCCA is organized as a non-profit corporation, the lesser of net investment income earned or political expenditures incurred is subject to taxation by the Internal Revenue Service and the District of Columbia. Net income from the rental of office space to the Center for Community Change (CCC), is considered to be net investment income.

CCCA incurred \$54,984 and \$94,901 of combined Federal and District of Columbia political organization taxes as a result of these activities during the years ended September 30, 2024 and 2023, respectively; such taxes are included in occupancy expenses in the accompanying Statements of Functional Expenses.

Support from contributions, grants and pledges -

The majority of CCCA's revenue is received through contributions, grants and pledges. Contributions are recognized in the appropriate category of net assets in the period received. CCCA performs an analysis of the individual contribution and grant agreement to determine if the funding stream follows the contribution rules or if it should be recorded as an exchange transaction depending upon whether the transaction is deemed reciprocal or nonreciprocal in accordance with ASC Topic 958.

Support from contributions, grants and pledges, is recognized upon notification of the award and satisfaction of all conditions, if applicable. Conditional promises to give are not recognized until the conditions on which they depend are substantially met. Contributions, including grants qualifying as contributions, that are unconditional but have donor restrictions are recognized as "without donor restrictions" only to the extent of actual expenses incurred in compliance with the donor imposed restrictions and satisfaction of time restrictions.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2024 AND 2023

# 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

Support from contributions and grants (continued) -

Contributions with donor restrictions either in excess of expenses incurred or with time restrictions are shown as net assets with donor restrictions in the accompanying financial statements. Contributions that are both received and released from restrictions in the same year are classified as without donor restrictions.

Conditional contributions and grants contain a right of return and a measurable barrier. Contributions and grants are recognized when conditions have been satisfied. Conditional contributions and grants received in advance of meeting specified conditions established by donors are recorded as refundable advances. CCCA had no refundable advances as of September 30, 2024 and 2023.

In addition, CCCA may obtain funding source agreements related to conditional contributions, which will be received in future years. CCCA had no conditional contributions to be received as of September 30, 2024 and 2023.

#### Revenue from contracts with customers -

CCCA's fee for service income is the most significant revenue stream that is treated as exchange transaction revenue following ASC Topic 606. Revenue from contracts with customers is recorded when the performance obligations are met. CCCA has elected to opt out of all disclosures not required for nonpublic entities. Transaction price is based on assigned cost by deliverable. Amounts received in advance of satisfying performance obligations are recorded as deferred revenue. CCCA's contracts with customers generally have initial terms of one year or less. CCCA did not have any receivables from contracts with customers or deferred revenue from contracts with customers as of September 30, 2024 and 2023.

#### Use of estimates -

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

#### Functional allocation of expenses -

The costs of providing the various programs and other activities have been summarized on a functional basis in the Statements of Activities and Changes in Net Assets. Accordingly, certain costs have been allocated among the programs and supporting services benefited. The Statements of Functional Expenses present expenses by function and natural classification.

Expenses directly attributable to a specific functional area of CCCA are reported as expenses of those functional areas. Expenses which benefit more than one function are allocated on a reasonable basis that is consistently applied.

The basis of allocation is estimates of time and effort maintained for each employee. The expenses that are allocated include occupancy, depreciation, salaries and wages, benefits, payroll taxes, professional services, information technology, office expenses, insurance and other expenses.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2024 AND 2023

# 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

Reclassification -

Certain amounts in the prior year's financial statements have been reclassified to conform to the current year's presentation. These reclassifications had no effect on the previously reported changes in net assets.

# 2. GRANTS, CONTRIBUTIONS AND PLEDGES RECEIVABLE

CCCA has received commitments for support, of which \$60,000 and \$2,967,771 remained due as of September 30, 2024 and 2023, respectively.

Following is a schedule of grants, contributions and pledges receivable at September 30, 2024 and 2023:

		2024		2023
CURRENT PORTION - LESS THAN ONE YEAR	\$ <u></u>	60,000	\$_	2,967,771

## 3. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions consisted of the following at September 30, 2024 and 2023:

	 2024		2023
Special Projects Sponsored by CCCA Electoral Time Restricted	\$ 889,442 - 110,407	\$	670,320 150,000 2,800,000
NET ASSETS WITH DONOR RESTRICTIONS	\$ 999,849	\$_	3,620,320

The following net assets with donor restrictions were released from donor restrictions by incurring expenses which satisfied the restricted purposes specified by the donors or through the passage of time during the years ended September 30, 2024 and 2023:

	2024	 2023
Electoral Special Projects Sponsored by CCCA Advancing A Governing Agenda Other Passage of Time	\$ 1,736,968 1,519,078 - 9,593 2,800,000	\$ 1,173,580 1,091,770 30,050 38,250 1,375,540
NET ASSETS RELEASED FROM DONOR RESTRICTIONS	\$ 6.065.639	\$ 3.709.190

#### 4. LINE OF CREDIT

CCCA has a \$500,000 line of credit with Amalgamated Bank. Borrowings from the line of credit bear interest at a variable interest rate (8.50% at September 30, 2024 and 2023). There were no draws on the line of credit during the years ended September 30, 2024 and 2023.

The terms of the agreement require CCCA to maintain a cash collateral account (with Amalgamated Bank) with a balance of at least \$500,000 at all times.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2024 AND 2023

#### 5. LIQUIDITY AND AVAILABILITY

Financial assets available for use for general expenditures within one year of the Statements of Financial Position date comprise the following:

	2024	2023
Cash and cash equivalents Grants, contributions and pledges receivable Deposits Accounts receivable	\$ 9,820,735 60,000 100,000 	\$ 5,861,783 2,967,771 100,000 9,880
Subtotal financial assets available within one year Less: Donor purpose restricted funds	10,005,782 (889,442)	8,939,434 (820,320)
FINANCIAL ASSETS AVAILABLE TO MEET CASH NEEDS FOR GENERAL EXPENDITURES WITHIN ONE YEAR	\$ <u>9,116,340</u>	\$ <u>8,119,114</u>

CCCA has a policy to structure its financial assets to be available and liquid as its obligations become due. To help manage unanticipated liquidity needs and to respond to seasonal variations, CCCA has a committed line of credit of \$500,000 which it could draw upon.

#### 6. RELATED PARTIES

The Center for Community Change (CCC) is a related, tax-exempt organization under section 501(c)(3) of the Internal Revenue Code, whose purpose is to help low-income people, especially low-income people of color, develop the power and capacity to improve their communities and change policies and institutions that affect their lives.

CCCA and CCC share office space and staff, however, the criteria for financial combination (significant influence/control and economic interest) have not been met; therefore, the financial activities of the organizations are not combined. CCCA reimburses CCC for salaries and other administrative costs. CCC reimburses CCCA for program expenses paid on CCC's behalf, and leases office space from CCCA.

During the years ended September 30, 2024 and 2023, CCC billed CCCA for expenses totaling \$4,029,861 and \$5,887,305, respectively, and CCCA billed CCC for expenses totaling \$910,436 and \$969,685, respectively.

As of September 30, 2024 and 2023, \$1,878,502 and \$846,961, respectively, were due to CCC from CCCA. These amounts are included in accounts payable and accrued expenses in the accompanying Statements of Financial Position.

As of September 30, 2024 and 2023, \$0 and \$9,880, respectively, were due to CCCA from CCC. These amounts are included in accounts receivable in the accompanying Statements of Financial Position.

From time to time, CCC and CCCA may provide grants between organizations. During the years ended September 30, 2024 and 2023, there were no grants provided to or from CCCA and CCC.

On March 2, 2015, CCCA purchased the property (at 1536 U Street, NW, Washington, D.C.) from CCC for \$6,900,000. Concurrently, CCCA entered into a five-year operating lease agreement with CCC. Base rent of \$51,667 per month is required during the first year, with 3% increases annually; additionally, CCC is responsible for reimbursing CCCA its proportionate share of property taxes.

# NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2024 AND 2023

#### 6. RELATED PARTIES (Continued)

During the year ended September 30, 2020, the lease was amended to one-year terms, with the option to renew for an additional nineteen one-year periods. During the year ended September 30, 2024, the lease was renewed for another term. Rental income received by CCCA (from CCC) during the years ended September 30, 2024 and 2023 totaled \$786,891 and \$767,662, respectively, and is noted as rental income on the accompanying Statements of Activities and Changes in Net Assets.

The future minimum rental income expected to be received under this lease is as follows:

Year Ending September 30, 2025

\$ 329,775

During the year ended September 30, 2016, CCCA assisted in the creation of four (4) SuperPAC entities. As CCCA does not control (or exercise significant influence over) these entities, the financial transactions are not combined with those of CCCA. During the years ended September 30, 2024 and 2023, a total of \$0 and \$150,000, respectively, was transferred to the SuperPAC entities (for political expenditures to be incurred by these entities).

#### 7. SUBSEQUENT EVENTS

In preparing these financial statements, CCCA has evaluated events and transactions for potential recognition or disclosure through March 31, 2025, the date the financial statements were issued.